RETHINKINGTHOUGHTLEADERSHIPFOR TODAY'SCUSTOMER JOURNEY



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66 IMAGINE THE MOST IMPORTANT PEOPLE TO YOUR BUSINESS ARE IN A ROOM SOMEWHERE, AND THE NAME THEY MENTION MOST IS YOURS.

JAY ACUNZO

Advisor, Author, and Speaker

thought lead • er • ship

Original, authoritative and insightful content that differentiates your brand and helps your clients, leading to mutually beneficial commercial opportunities.

Source: Grist

TL CONTENT MARKETING

OF BUSINESS LEADERS SAY THEY SPEND SIGNIFICANT TIME RESEARCHING COMPANIES BEFORE ENGAGING THEM

Source: FT Longitude



THE 95:5 RULE

ONLY 5%

OF BUYERS ARE IN-MARKET TO BUY RIGHT NOW

95%

OF BUYERS WON'T BUY FOR MONTHS OR EVEN YEARS

Source: Professor John Dawes, The Ehrenberg-Bass Institute for Marketing Science

STATE OF THOUGHT LEADERSHIP

BODY OF BUSINESS DECISION-MAKERS SAY THE MARKET IS OVERSATURATED WITH THOUGHT LEADERSHIP CONTENT

Source: 2022 Edelman LinkedIn TL Impact Report

MACRO INFLUENCERS

- Changing customer behaviors and expectations
- 2 The decline of traditional search
- 3 Lack of brand trust

ALIGN YOUR FIRM'S TL STRATEGY TO ITS BUSINESS AND MARKETING GOALS.

PRIMARY OBJECTIVES OF A TL STRATEGY

- Build brand reputation, relevance and trust
- 2 Open new doors
- 3 Move prospects to clients, faster
- 4 Stay top of mind between opportunities



1. BUILDS BRAND VISIBILITY, REPUTATION AND RELEVANCE

70%

SAID THOUGHT LEADERSHIP CONTENT IMPROVES THE WAY THEY VIEW THE BRAND



SAID IT ENABLES INSIGHT INTO THE BRAND'S UNIQUE DIFFERENTIATION

Source: FT Longitude Learning from Leaders, C-Suite Insights 2019



2. OPENS NEW DOORS

84%

USE TL CONTENT TO BUILD THEIR WATCHLIST

Source: FT Longitude

USE IT TO ASSESS A NEW ADVISER

CONTACTED THE FIRM THAT PRODUCED TL CONTENT

27%

Source: Grist, The value of B2B thought leadership survey 2023



3. MOVES PROSPECTS TO CLIENTS, FASTER

83%

LIKELY TO REQUEST A MEETING BASED ON RELEVANT THOUGHT LEADERSHIP

42%

INVITED A FIRM TO BID BASED ON ITS THOUGHT LEADERSHIP

Source: Grist

Source: Edelman-LinkedIn



3. MOVES PROSPECTS TO CLIENTS, FASTER

GARGEE THAT HIGH-QUALITY THOUGHT LEADERSHIP HAS INFLUENCED THEIR DECISION TO BUY

Source: FT Longitude



4. RETAINS AND GROWS CLIENT ACCOUNTS

7200 WOULD TURN TO COMPETITORS FOR THOUGHT LEADERSHIP IF YOUR FIRM IS NOT PROVIDING IT

Source: Grist The value of B2B thought leadership survey 2023

Competitors are using insights to steer your customers away.



say that a piece of thought leadership had at least occasionally led them to question whether they should continue working with an existing supplier.

Source: 2024 Edelman-Linkedin B2B Thought Leadership Impact Report. Question: Has a piece of thought leadership ever led you to question whether a current provider/supplier was one that you should continue working with? 5-point scale, top 2 box, occasionally or often. 0-suite executives, 7-country average. Question: What did that piece of thought leadership get you to realize about your current provider/supplier? Data: % of respondents who said, "There were other suppliers that I could work with that had a better understanding of the challenges my organization was facing" or "There were other suppliers that I could work with that were smarter or more visionary: "C-suite executives, 7-country average.



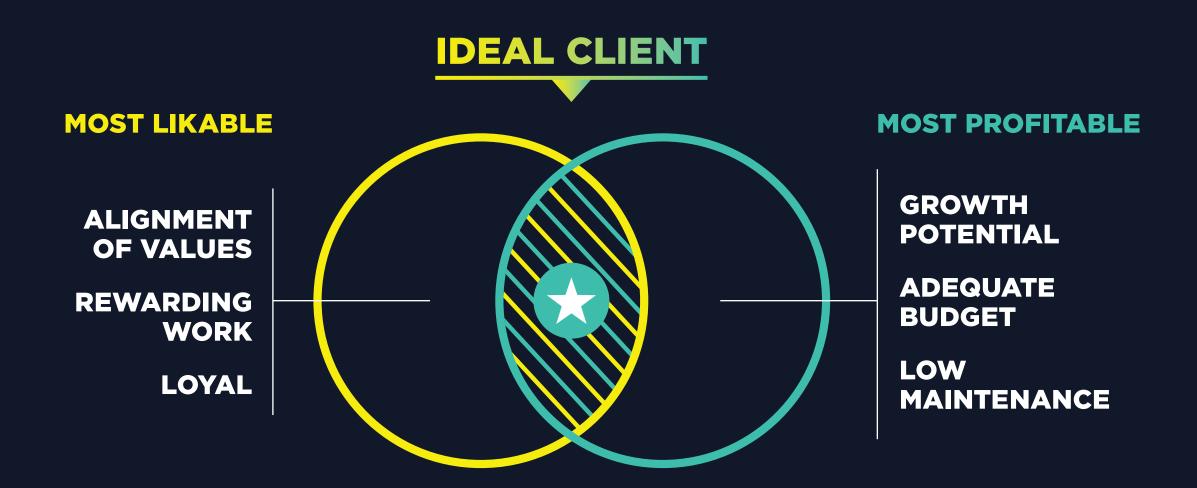
say the **piece of thought** leadership got them to realize there were other suppliers they could work with that had a better understanding of the challenges their organization was facing.



say the piece of thought leadership got them to realize that other suppliers were smarter or more visionary.

YOUR THOUGHT LEADERSHIP MUST ADDRESS THE NEEDS OF A CLEARLY DEFINED IDEAL AUDIENCE.





USE AUDIENCE RESEARCH TO INFORM YOUR TL STRATEGY AND PLAN.

	EXPLORATION	EVALUATION	SELECTION	RELATIONSHIP
CLIENT GOALS	Understand a problem / Educate themselves / Improve their business	Research a solution to a problem / Evaluate providers	Validate / Reduce risk / Confirm they're making the right choice	Stay on top of trends / Succeed personally / Grow their business
YOUR GOALS	Reach prospects / Establish expertise / Build trust	Provide insight into your solutions and practices / Build confidence	Prove your firm is the right choice /Add value	Retain clients / Grow accounts / Get repeat business and referrals
TL VALUE	Builds trust / Proves expertise / Leads to brand preference	Improves understanding of your capabilities, approach and the value of offerings	Makes your firm the clear #1 choice	Keeps you top of mind / Enables up-sell and cross-sell/Builds loyalty
	HOW DOES YOUR THOUGHT LEADERSHIP ADD VALUE AT EACH STAGE?			



THOUGHT LEADERSHIP CONTENT





USE AI TO ACCELERATE YOUR THINKING. DON'T OUTSOURCE YOUR ACTUAL THINKING TO AI.

SHARED RESPONSIBILITY

SME	MARKETING
20/80	Goal setting, research, ghostwriting, curating SME's social media channels, crafting presentations, promoting speakers and content
50/50	Goal setting, pitching, ghostwriting/editing, presentation coaching, minimal support for social media and content promotion
80/20	Sounding board, reviews/editing, presentation coaching, promotion plan recommendations/support

THOUGHT LEADERSHIP CAMPAIGN

DEVELOPMENT



WHY THOUGHT LEADERSHIP CAMPAIGNS FAIL

36%

SAY THE VISUAL EXECUTION IS UNINSPIRING

33%

SAY THE REPORT IS BORING OR PREDICTABLE

Source: FT Longitude's Learning from Leaders, C-Suite Insights

COVID Response Center

McKinsey

& Company

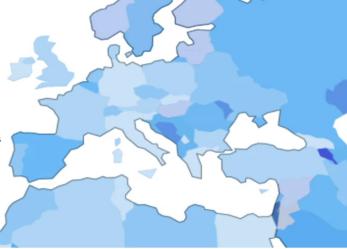
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Getting to the Next Normal

Collaboration and knowledge sharing are critical to safeguard lives and livelihoods amid COVID-19. The COVID Response Center draws on what McKinsey and others have learned to provide leaders with resources to help reset their organizations and communities.

Read more about the center \rightarrow

View the COVID-19 case tracker ->



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FEATURED INTERACTIVES



Interactive How Americans feel about COVID-19 vaccinations

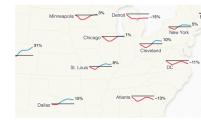
Over half the respondents in the United States report an interest in taking a COVID-19 vaccine though safety and efficacy concerns remain drivers for vaccine hesitancy.

View the interactive



A shift to digital: How COVID-19 has changed selling models

New go-to-market models, developed in response to shifting B2B customer preferences, are unlikely to disappear after the pandemic.



Tracking US behavioral health service use during COVID-19

Interactive

A map that shows the usage trends of behavioral health services in major US cities.

View the interactive



Tracking US unemployment through the COVID-19 crisis

See how unemployment data are changing across states, counties, and sectors.

McKinsev

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< Go back to interactives homepage

What's behind physician burnout?



We surveyed US physicians about their concerns during the COVID-19 crisis. Up to 43 percent of respondents report some level of burnout with concerns about quality of care, telehealth, and finances.



Patient care

One source of physicians' anxiety during the pandemic seems to be patients postponing necessary care—which could have negative consequences for the patients as well as the physicians.

"

I'm seeing fewer patients and doing fewer surgeries. In total, I'm helping fewer people.

 $\circ \circ \bullet$

"

Consequences of delayed patient care

Physicians report seeing more medical complications, negative economic impact, and higher costs as a result of patients putting off necessary care.



Have you noticed that patients are delaying necessary care? n = 278

What consequences have you seen from the delay of patients' care? (Select all that apply.) n = 278



58%

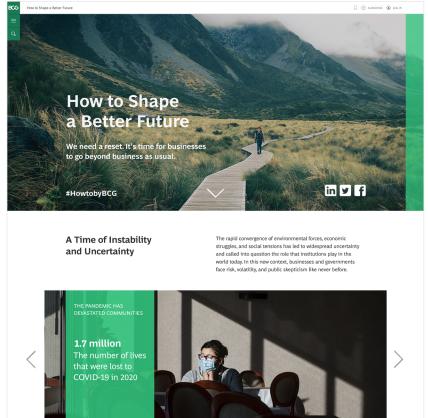
See all interactive

What's behind physician burnout?

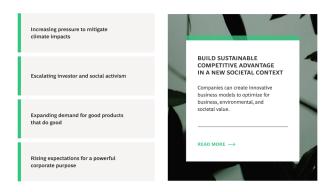
We surveyed US physicians about the concerns

during the COVID-19 crisis.

that may be contributing to their state of burnout



Society Wants More from Business Consumers and investors expect shareholder returns and solutions for a better future. Businesses can deliver both—in fact, they'll have to. Society is pushing companies to take a broader view of how they create value and improve their total societal impact. The following trends are putting pressure on businesses to widen their commitments.



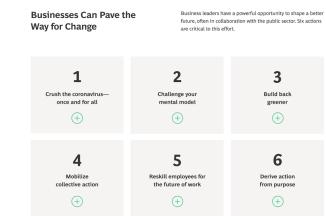
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Great Is No Longer Good Enough

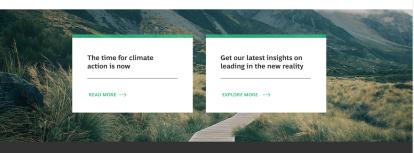
Great performance in the 21st century is all about delivering consistently strong returns to shareholders—right? The world has been transformed by environmental realities, economic struggles, and social tensions—three powerful, disruptive forces. In this new era great performance is no longer good enough. And the old playbook for building business advantage is no longer sufficient.

EARN HOW TO GO BEYOND GREAT ightarrow





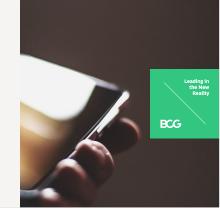
The pandemic has intensified some of the greatest challenges facing the world today. In this environment, institutions have a unique opportunity and responsibility to help bring about a better tomorrow.



Explore more topics in the How to by BCG collection



Five Ways to Accelerate Digital #HowtobyBCG



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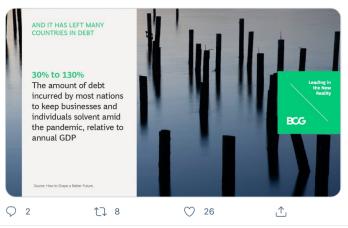
#HowtobyBCG



Inited Street Ltd.

Boston Consulting Group 🤣 @BCG · Feb 17

The rapid convergence of environmental forces, economic struggles, and social tensions has led to widespread uncertainty and called into question the role that institutions play in the world today. #HowtobyBCG on.bcg.com/2MrsTqK



CASE STUDY:

Using content insights to identify record sales opportunities

Willis Towers Watson + Turtl

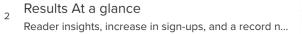
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5 Insight to action 7,000 reads, 1,200+ sign-ups, and a record number o...

6 Thanks for reading See something you like?



Invaluable content insights

When Willis Towers Watson used Turtl to create a digitalfirst reading experience, the business uncovered more granular reader data to help it optimize ongoing marketing efforts. The results speak for themselves:

6 minute average read time	Psychology-led format, visually compelling content, and interactive features drive a much deeper level of reader engagement.
Reports read over 7,000 times by 5,000 readers	Reader engagement insights facilitated the optimization of content with a focus on topics of notable interests to inform future materials.
1,200 sign-ups	Pre- and mid-content gating enabled Willis Towers Watson to treat each sign-up as a potential sales opportunity.
Over 33 days total read time	Sales cycles are often prolonged so it's crucial for the business to develop a deep understanding of prospect and client engagement.

We produced a record level of sales opportunities whilst also learning that we have incredibly engaged prospects in geographical regions we have yet to even focus on. Information like this is invaluable across our sales function.

Michael Buckle, Managing Director - Natural Resource

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Turtl

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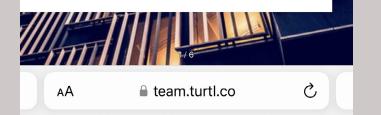
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CASE STUDY:

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Using content insights to identify record sales opportunities

Willis Towers Watson + Turtl



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At a glance

Reader insights, increase in sign-ups, and

a record number of sales opportunities.

GITUDE

How we can help

More resources

THOUGHT LEADERSHIP MASTERCLASS

Measuring effectiveness

Measuring campaign effectiveness

Thought leadership can be notoriously tricky to measure. While marketers have become hooked on the short-term metrics derived from digital marketing activity, assessing the wider benefits of longer-term brand building marketing efforts, such as thought leadership, is still a major challenge and sticking point.

There is no guick and simple way to evaluate the impact of thought leadership, nor is there a one-size-fits-all approach, but that doesn't mean companies should shy away from doing it altogether.

Measuring effectiveness How we can help

More resources

Download the report

Fill out the form below to download

First name	*
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Last name	*
Email	*
Job title	*
Company	*
Industry	*
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How many tears have you shed because you couldn't include the perfect video or GIF in your eBook or white paper?



How many times have you wished you could know whether or not that downloaded PDF actually resonated?



How many times have you bothered the (already stressed) designer with one more copy adjustment in that PDF?



How often has sales asked to quickly adjust an eBook or white paper so they could send it to that major account?



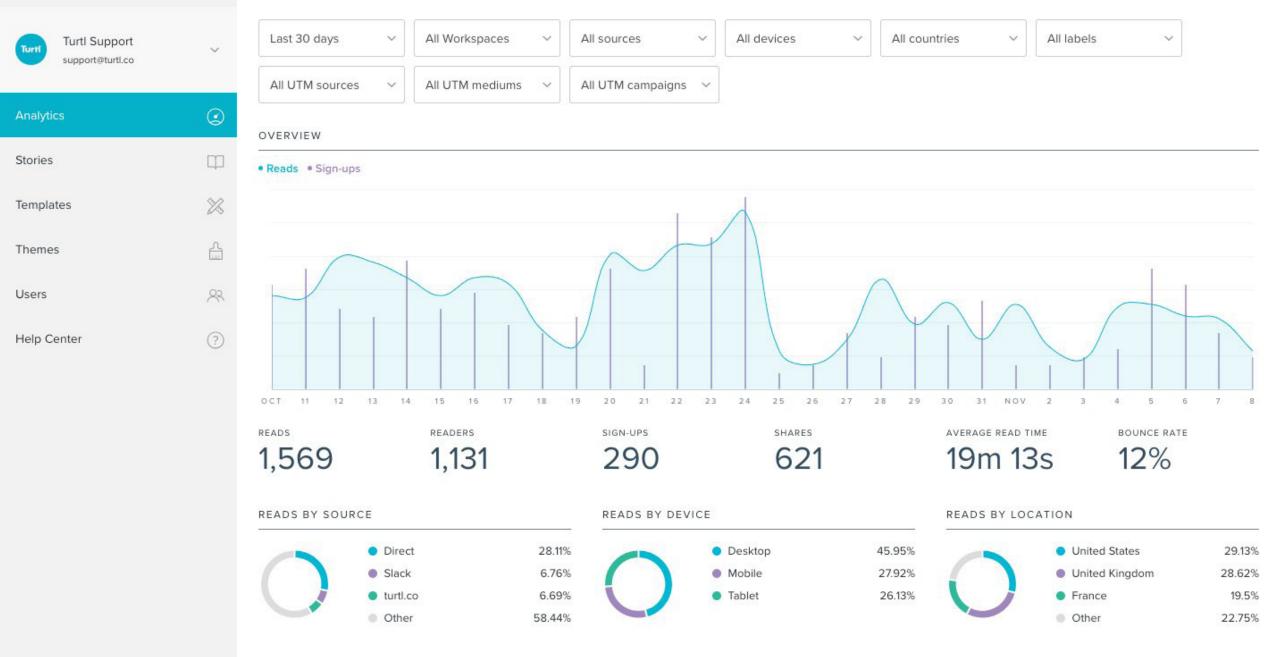
And how many times have they just gone ahead and done it themselves (incorrectly 😁) without asking first?



How many of us have abandoned a PDF on our phone because we didn't want to deal with pinching and panning?

Turti

Dashboard



MEASURING RETURN ON THOUGHT LEADERSHIP

BRAND	CONVERSIONS	LEADS
Engagement	Subscribers	Media requests
Web traffic	Followers	Speaking invites
SEO performance	Form fills	Project leads
Mentions, backlinks	Click-throughs	
	Downloads	

66 ANECDOTAL DATA ABOUT HOW CONTENT IS USED BY IDEAL CLIENTS CAN BE AS COMPELLING.

EFFECTIVE THOUGHT LEADERSHIP

- 1 Aligns with your business goals, delivers ROO
- 2 Demonstrates original thinking, has a unique POV
- Shows you understand your clients' challenges and know how to solve them
- 4 Engages audiences through creative execution and omnichannel experiences







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